

United Way of Midland County
Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)



Table of Contents

| | Page |
|------------------------------------|-------------|
| Independent Auditors' Report | 1 |
| Basic Financial Statements | |
| Statement of Financial Position | 4 |
| Statement of Activities | 6 |
| Statement of Functional Expenses | 8 |
| Statement of Cash Flows | 9 |
| Notes to the Financial Statements | 11 |
| Supplementary Information | |
| Schedule of Grants and Allocations | 24 |



800.968.0010 | yeoandyeo.com

Independent Auditors' Report

Management and Board of Directors
United Way of Midland County
Midland, Michigan

Opinion

We have audited the accompanying financial statements of United Way of Midland County (a nonprofit organization), which comprise the statement of financial position as of December 31, 2021, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of United Way of Midland County as of December 31, 2021, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of United Way of Midland County and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about United Way of Midland County's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of United Way of Midland County's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about United Way of Midland County's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Report on Summarized Comparative Information

We have previously audited the United Way of Midland County's 2020 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated November 10, 2021. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2020, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The Schedule of Grants and Allocations is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Yeo & Yeo, P.C.

Midland, Michigan
September 1, 2022

United Way of Midland County
Statement of Financial Position
December 31, 2021
(With Summarized Comparative Information for 2020)

| | Without Donor Restrictions | With Donor Restrictions | Total 2021 | Total 2020 |
|--|-------------------------------|----------------------------|----------------------|----------------------|
| Assets | | | | |
| Current assets | | | | |
| Cash and cash equivalents | \$ 2,500,825 | \$ 3,437,854 | \$ 5,938,679 | \$ 6,551,085 |
| Pledges receivable (net) | 226,610 | 3,855,301 | 4,081,911 | 4,717,915 |
| Unconditional promises to give | - | 29,321 | 29,321 | 23,604 |
| Other receivables | 130,540 | 5,000 | 135,540 | 388,610 |
| Other assets | 286,715 | - | 286,715 | 364,712 |
| Total current assets | 3,144,690 | 7,327,476 | 10,472,166 | 12,045,926 |
| Certificates of deposit | - | 523,515 | 523,515 | 522,114 |
| Long-term investments | 1,930,042 | 3,505,447 | 5,435,489 | 5,082,119 |
| Long-term unconditional promises to give (net) | - | 47,968 | 47,968 | 57,461 |
| Property and equipment (net) | 1,085,936 | - | 1,085,936 | 1,108,143 |
| Total assets | \$ 6,160,668 | \$ 11,404,406 | \$ 17,565,074 | \$ 18,815,763 |

See Accompanying Notes to the Financial Statements

United Way of Midland County
Statement of Financial Position
December 31, 2021
(With Summarized Comparative Information for 2020)

| | Without Donor Restrictions | With Donor Restrictions | Total 2021 | Total 2020 |
|--|-------------------------------|----------------------------|----------------------|----------------------|
| Liabilities and Net Assets | | | | |
| Current liabilities | | | | |
| Accounts payable | \$ 166,273 | \$ - | \$ 166,273 | \$ 254,978 |
| Designations and out of area payable | 398,004 | 1,701,119 | 2,099,123 | 2,443,058 |
| Accrued expenses | 104,053 | - | 104,053 | 57,214 |
| Total current liabilities | 668,330 | 1,701,119 | 2,369,449 | 2,755,250 |
| Net assets | | | | |
| Without donor restrictions | | | | |
| Net investment in property and equipment | 1,085,936 | - | 1,085,936 | 1,108,143 |
| Board designated | 1,930,042 | - | 1,930,042 | 1,758,428 |
| Undesignated | 2,476,360 | - | 2,476,360 | 1,846,989 |
| Total without donor restrictions | 5,492,338 | - | 5,492,338 | 4,713,560 |
| With donor restrictions | | | | |
| Time-restricted for future periods | - | 4,388,686 | 4,388,686 | 4,865,262 |
| Purpose restrictions | - | 4,362,690 | 4,362,690 | 5,529,780 |
| Perpetual in nature | - | 951,911 | 951,911 | 951,911 |
| Total with donor restrictions | - | 9,703,287 | 9,703,287 | 11,346,953 |
| Total net assets | 5,492,338 | 9,703,287 | 15,195,625 | 16,060,513 |
| Total liabilities and net assets | \$ 6,160,668 | \$ 11,404,406 | \$ 17,565,074 | \$ 18,815,763 |

See Accompanying Notes to the Financial Statements

United Way of Midland County
Statement of Activities
For the Year Ended December 31, 2021
(With Summarized Comparative Information for 2020)

| | Without Donor Restrictions | With Donor Restrictions | Total 2021 | 2020 |
|--|-------------------------------|----------------------------|---------------|--------------|
| Support, revenues and gains (losses) | | | | |
| Annual campaign | | | | |
| Total pledges | \$ - | \$ 4,976,576 | \$ 4,976,576 | \$ 5,258,095 |
| Out of area pledges | - | 2,008,761 | 2,008,761 | 1,870,449 |
| Less designations | - | (2,561,030) | (2,561,030) | (2,283,554) |
| Less pledge loss reserve | - | (174,180) | (174,180) | (184,033) |
| Net campaign | - | 4,250,127 | 4,250,127 | 4,660,957 |
| Designated pledges from other United Ways | - | 61,270 | 61,270 | 123,240 |
| Change in value for lead trusts | - | 4,830 | 4,830 | 9,039 |
| Other public support | 282,140 | 25,168 | 307,308 | 4,116,303 |
| Interest, dividends and fees | 52,450 | 81,866 | 134,316 | 63,452 |
| Realized and unrealized investment gain | 111,501 | 122,945 | 234,446 | 658,557 |
| In-kind contributions | 5,222 | - | 5,222 | 3,020,547 |
| Grant revenue | 192,467 | 271,812 | 464,279 | 447,428 |
| Other income | 134,223 | 30,330 | 164,553 | 181,438 |
| Prior campaign net assets released from restrictions | 4,784,197 | (4,784,197) | - | - |
| Other net assets released from restrictions | 1,707,817 | (1,707,817) | - | - |
| Total support, revenues and gains (losses) | 7,270,017 | (1,643,666) | 5,626,351 | 13,280,961 |

See Accompanying Notes to the Financial Statements

United Way of Midland County
Statement of Activities
For the Year Ended December 31, 2021
(With Summarized Comparative Information for 2020)

| | Without Donor Restrictions | With Donor Restrictions | Total 2021 | 2020 |
|--------------------------------|-------------------------------|----------------------------|-----------------------------|-----------------------------|
| Expenses | | | | |
| Research and community impact | \$ 5,246,740 | \$ - | \$ 5,246,740 | \$ 7,810,659 |
| Volunteer connections | 98,473 | - | 98,473 | 187,557 |
| Management and general | 512,536 | - | 512,536 | 483,135 |
| Fundraising | 633,490 | - | 633,490 | 523,530 |
| Total expenses | <u>6,491,239</u> | <u>-</u> | <u>6,491,239</u> | <u>9,004,881</u> |
| Change in net assets | 778,778 | (1,643,666) | (864,888) | 4,276,080 |
| Net assets, beginning of year | <u>4,713,560</u> | <u>11,346,953</u> | <u>16,060,513</u> | <u>11,784,433</u> |
| Net assets, end of year | <u><u>\$ 5,492,338</u></u> | <u><u>\$ 9,703,287</u></u> | <u><u>\$ 15,195,625</u></u> | <u><u>\$ 16,060,513</u></u> |

See Accompanying Notes to the Financial Statements

United Way of Midland County
Statement of Functional Expenses
For the Year Ended December 31, 2021
(With Summarized Comparative Information for 2020)

| | Program Services | | | Supporting Services | | Total | |
|--------------------------------------|-------------------------------|-----------------------|------------------------|------------------------|-------------------|---------------------|---------------------|
| | Research and Community Impact | Volunteer Connections | Total Program Services | Management and General | Fundraising | 2021 | 2020 |
| Salaries and related costs | | | | | | | |
| Salaries | \$ 282,441 | \$ 62,054 | \$ 344,495 | \$ 139,523 | \$ 465,434 | \$ 949,452 | \$ 858,093 |
| Payroll taxes | 18,333 | 4,625 | 22,958 | 12,232 | 34,414 | 69,604 | 64,436 |
| Employee benefits | 19,868 | 6,074 | 25,942 | 30,908 | 35,488 | 92,338 | 107,947 |
| Health insurance | 9,908 | 5,389 | 15,297 | 7,159 | 27,832 | 50,288 | 41,022 |
| Total salaries and related costs | 330,550 | 78,142 | 408,692 | 189,822 | 563,168 | 1,161,682 | 1,071,498 |
| Operating expenses | | | | | | | |
| Allocations and grants | 3,323,197 | 5,000 | 3,328,197 | - | - | 3,328,197 | 3,565,778 |
| Specific assistance to individuals | 1,330,782 | - | 1,330,782 | - | - | 1,330,782 | 3,394,223 |
| Payments to affiliated organizations | 107,016 | - | 107,016 | - | - | 107,016 | 63,936 |
| Supplies | 9,866 | 213 | 10,079 | 29,935 | 10,811 | 50,825 | 407,636 |
| Conferences and meetings | 683 | - | 683 | 6,466 | 85 | 7,234 | 5,426 |
| Custodial service | - | - | - | 10,740 | - | 10,740 | 10,920 |
| Postage and shipping | 14 | 50 | 64 | 8,815 | 2,475 | 11,354 | 11,979 |
| Accounting fees | - | - | - | 20,000 | - | 20,000 | 20,300 |
| Contractual fees | 24,321 | - | 24,321 | 80,144 | 317 | 104,782 | 53,592 |
| Storage | 37,181 | - | 37,181 | 538 | - | 37,719 | 66,404 |
| Telephone | 227 | 60 | 287 | 3,278 | 298 | 3,863 | 4,418 |
| Marketing and advertising | 13,333 | 255 | 13,588 | 5,455 | 1,861 | 20,904 | 33,463 |
| Utilities | - | - | - | 7,154 | - | 7,154 | 7,600 |
| Travel | - | - | - | 3,182 | - | 3,182 | 2,643 |
| IT services | - | - | - | 11,971 | 80 | 12,051 | 25,016 |
| Data processing and maintenance | 37,235 | 13,460 | 50,695 | 39,612 | 23,001 | 113,308 | 105,962 |
| Insurance | - | - | - | 7,996 | 4,161 | 12,157 | 12,661 |
| Membership dues | - | - | - | 2,319 | 60 | 2,379 | 946 |
| Depreciation | - | - | - | 68,437 | - | 68,437 | 67,366 |
| MI Association of United Way dues | 26,275 | - | 26,275 | - | - | 26,275 | 24,293 |
| Miscellaneous | 6,060 | 1,293 | 7,353 | 16,672 | 27,173 | 51,198 | 48,821 |
| Total operating expenses | 4,916,190 | 20,331 | 4,936,521 | 322,714 | 70,322 | 5,329,557 | 7,933,383 |
| Total expenses | \$ 5,246,740 | \$ 98,473 | \$ 5,345,213 | \$ 512,536 | \$ 633,490 | \$ 6,491,239 | \$ 9,004,881 |

See Accompanying Notes to the Financial Statements

United Way of Midland County
Statement of Cash Flows
For the Year Ended December 31, 2021
(With Summarized Comparative Information for 2020)

| | 2021 | 2020 |
|--|------------------|------------------|
| Cash flows from operating activities | | |
| Change in net assets | \$ (864,888) | \$ 4,276,080 |
| Adjustments to reconcile change in net assets to net cash provided by operations | | |
| Depreciation | 68,437 | 67,366 |
| Unrealized gain on investments | (234,446) | (625,191) |
| Realized gain on investments | - | (33,366) |
| Donated securities | (72,419) | (127,431) |
| (Increase) decrease in: | | |
| Pledges receivable | 636,004 | (251,834) |
| Unconditional promises to give | 3,776 | 15,597 |
| Other receivables | 325,489 | (290,669) |
| Other assets | 77,997 | (104,249) |
| Increase (decrease) in: | | |
| Accounts payable | (88,705) | 187,169 |
| Designations payable | (343,935) | (560,712) |
| Accrued expenses | 46,839 | 31,049 |
| | (445,851) | 2,583,809 |
| Net cash provided (used) by operations | | |

See Accompanying Notes to the Financial Statements

United Way of Midland County
Statement of Cash Flows
For the Year Ended December 31, 2021
(With Summarized Comparative Information for 2020)

| | 2021 | 2020 |
|---|---------------------|---------------------|
| Cash flows from investing activities | | |
| Purchase of investments | \$ (141,979) | \$ (96,813) |
| Purchases of certificates of deposit | (1,401) | (3,550) |
| Proceeds from sales and maturities of investments | 23,055 | 191,224 |
| Purchases of property and equipment | (46,230) | (39,481) |
| | (166,555) | 51,380 |
| Net cash provided (used) by investing activities | | |
| Net change in cash and cash equivalents | (612,406) | 2,635,189 |
| Cash and cash equivalents, beginning of the year | 6,551,085 | 3,915,896 |
| Cash and cash equivalents, end of the year | \$ 5,938,679 | \$ 6,551,085 |

See Accompanying Notes to the Financial Statements

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Note 1 – Summary of Significant Accounting Policies

United Way of Midland County (“United Way” or “UWMC”) supports a variety of health and human service programs in Midland County. In furtherance of this mission, United Way conducts annual fundraising campaigns to support allocations and grants awarded to participating agencies for use in the subsequent calendar year.

Concentration Risks

United Way’s contributions revenue and pledges receivable are primarily due from individuals, businesses, and foundations located in Midland County. For the year ended December 31, 2021, annual support from Dow was 10% of the total and also represented 0% of pledges receivable balance outstanding as of December 31, 2021. An additional 30% of support was pledged from employees of Dow through payroll deductions and other means and represented 51% of pledges receivable balance outstanding as of December 31, 2021. A loss of support on the part of Dow or its employees could have an adverse effect on the UWMC ability to fund its health and human services programs at current levels.

Basis of Presentation

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net assets without donor restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions. The governing board has designated, from net assets without donor restrictions, net assets for the Gerstacker Endowment Fund.

Net assets with donor restrictions – Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Fund Accounting

For internal reporting purposes, the accounts of United Way are maintained in accordance with the principles of fund accounting in order to ensure observance of limitations and restrictions placed on the use of available resources. Pursuant to fund accounting principles, resources for various functions are classified for accounting and reporting purposes into funds established according to their nature and objective. United Way uses the following funds:

Current Fund

The Current Fund is used to record the general operating transactions of United Way.

Endowment and Similar Funds

The Endowment and Similar Funds represent gifts accepted with donor-stipulation that principal and, in some cases, income be maintained intact. Endowment funds also consist of certain funds that function as endowments through actions of the Board of Directors.

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Cash and Cash Equivalents

Cash and cash equivalents consists of demand deposits in banks and cash on hand. UWMC maintains cash accounts and certificates of deposit at area financial institutions. The carrying amount of UWMC deposits and certificates of deposit with financial institutions at year end was \$6,462,194. The actual bank balances amounted to \$6,708,194. Of these balances, \$359,740 was insured by the Federal Deposit Insurance Corporation and \$6,348,454 was neither insured nor collateralized.

Promises to Give

Contributions are recognized when the donor makes a promise to give to the United Way that is, in substance, unconditional.

United Way initially records unconditional promises to give at fair value using the income approach and subsequently amortizes them using the original discount rate.

Investments

Investments in marketable equity securities with readily determinable fair values are valued at their fair value in the statement of financial position. Donated investments are reflected as contributions at their market values at date of receipt.

United Way invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risk. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the account balances and the amounts reported in the financial statements.

Property and Equipment

Property and equipment are stated at cost if purchased or at estimated fair value on the date of the gift if received as a donation. Major improvements are capitalized while ordinary maintenance and repairs are expensed. Depreciation is computed by the straight-line method over the estimated useful lives of the assets, which range from 2 to 40 years. When assets are retired or otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts and any resulting gain or loss is reflected in the change in net assets for the period.

UWMC evaluates long-lived assets for impairment using a discounted cash flow method whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable in accordance with accounting principles generally accepted in the United States of America.

Gifts of land, buildings, equipment and other long-lived assets are also reported as revenue without donor restrictions and net assets, unless subject to time restrictions. Absent explicit donor stipulations for the time long-lived assets must be held, expirations of restrictions resulting in reclassification of net assets with donor restrictions as net assets without donor restrictions are reported when the long-lived assets are placed in service.

Paycheck Protection Program (PPP) Loan

The Organization accounts for the PPP loan as a conditional contribution under FASB ASC 958-605 Not-for-Profit Entities: Revenue Recognition by analogizing FASB 958-605 Not-for-Profit Entities: Revenue Recognition as a conditional contribution. The conditions were met for revenue recognition in 2020. Revenue from the loan of \$163,231 was recorded as grant revenue on the statement of activities. The loan was fully forgiven during 2021.

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Donated Services and Goods

United Way records the value of donated goods as contributions using estimated fair values at the date of receipt. UWMC recognized donated Sharing Tree items, capital improvements, supplies, and other miscellaneous items. In addition, UWMC recognized numerous donated items related to COVID and flood relief in 2020. Donated goods totaled \$5,222 and \$3,020,547 for the years ended December 31, 2021 and 2020, respectively.

Contributions of donated services that create or enhance nonfinancial assets or that require specialized skills and would typically need to be purchased if not provided by donation are recorded at their fair values in the period received. While a significant amount of volunteered services was received, the Organization did not receive any donated services for the years ended December 31, 2021 and 2020 that met the criteria to be recorded.

Revenue and Revenue Recognition

Revenue is recognized when earned. Exchange revenues are deferred to the applicable period in which the performance obligations are met. Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give are not recognized until the conditions on which they depend have been substantially met.

Functional Expenses

Descriptions of the various programs are as follows:

Research and Community Impact

UWMC is involved in community impact activities primarily through the United Way Community Investment Committee, and through the Health and Human Services Council of Midland County, a state-endorsed, multi-purpose, collaborative body.

Volunteer Connections

The United Way Volunteer Connections meets community needs with volunteers - through recruitment and matching of volunteers with opportunities, promoting and rewarding volunteerism, and training and consultation with area non-profits, schools, churches, service clubs and businesses.

The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Salaries, payroll taxes, employee benefits and health insurance are all allocated based on time studies. All other expenses are directly charged.

Advertising

UWMC expenses advertising costs the first time the advertising occurs. Advertising expense for the years ended December 31, 2021 and 2020 was \$20,904 and \$33,463 respectively.

Income Taxes

United Way is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and, therefore, has made no provision for Federal income taxes in the accompanying financial statements. In addition, United Way has been determined by the Internal Revenue Service not to be a "private foundation" within the meaning of Section 509(a) of the Internal Revenue Code. Contributions to United Way are tax deductible. For the year ended December 31, 2021, there were no penalties recorded or included in the financial statements. The United Way files information returns in the U.S. Federal jurisdiction.

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Risks and Uncertainties

UWMC invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the balance sheet.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Fair Value Disclosures

The estimated fair value amounts have been determined by the United Way using available market information and appropriate valuation methodologies. The estimates are subjective in nature and involve uncertainties and matters of considerable judgment. Accordingly, the estimates presented herein are not necessarily indicative of the amount the United Way could realize in a current market exchange. The use of different assumptions, judgments, and/or estimation methodologies may have a material effect on the estimated fair value amounts. For all financial instruments other than promises to give, the carrying value is a reasonable estimate of fair value because of the short-term nature of the financial instruments. All investment securities are carried at fair value in the financial statements. The fair values of the United Way's promises to give are estimated based on the current interest rates and the period of collectability.

Endowment Funds

United Way has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the date of the donor-restricted endowment funds, unless there are explicit donor stipulations to the contrary. At December 31, 2021 and 2020, there were no such donor stipulations. As a result of this interpretation, we retain in perpetuity (a) the original value of initial and subsequent gift amounts including promises to give net of discount and allowance for doubtful accounts donated to the Endowment and (b) any accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added. Donor-restricted amounts not retained in perpetuity are subject to appropriation for expenditure by us in a manner consistent with the standard of prudence prescribed by UPMIFA. We consider the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: (1) The duration and preservation of the fund; (2) The purposes of the organization and the donor-restricted endowment fund; (3) General economic conditions ; (4) The possible effect of inflation and deflation; (5) The expected total return from income and the appreciation of investments; (6) Other resources of the organization; and (7) The investment policies of the organization.

Investment Policy and Return Objectives - The long-term goal of the United Way's Endowment Funds will be to achieve a rate of growth sufficient to provide for the spending needs, increase the real purchasing power of the principal, and help offset annual operating expenses.

To satisfy its long-term rate-of-return objectives, the United Way relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The United Way targets a diversified asset allocation that places a greater emphasis on equity

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

based investments to achieve its long-term return objectives within prudent risk constraints.

Asset allocation ranges and performance objectives have been established to guide investment advisors and fund managers. Diversification guidelines target 30% Large Cap US equity, 10% Small Cap US equity, 30% international developed markets, 10% international emerging markets, and 20% fixed income and cash.

Spending Policy - Income available for spending is determined by the larger of (a) annual earnings or (b) half of the 5-year average return (earning plus appreciation); preserve inflation-adjusted value of original gifts.

Comparative Financial Information

The financial information for the year ended December 31, 2020, presented for comparative purposes, is not intended to be a complete financial statement presentation.

Pledge Processing

United Way of Midland County provides national and area-wide pledge-processing support to certain organizations headquartered in Midland. Pledges originating outside Midland County and not directed to Midland are recorded as Out of Area Pledges and are not included in UWMC community campaign total. Pledges originating in UWMC campaign area and designated by donors to another United Way or to another non-profit agency are included in UWMC campaign total. Payments for both designated pledges and Out of Area Pledges are made quarterly, net of customary charges for shrinkage and handling.

Subsequent Events

Management has evaluated subsequent events through September 1, 2022, which is the date the financial statements were available to be issued.

Note 2 – Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

| | 2021 | 2020 |
|---------------------------|---------------------|--------------|
| Cash and cash equivalents | \$ 4,134,525 | \$ 3,724,280 |
| Pledges receivable (net) | 2,518,106 | 3,000,987 |
| Other receivables | 130,540 | 57,415 |
| Certificates of deposit | 420,540 | - |
| Long-term investments | 217,752 | 73,594 |
| | \$ 7,421,463 | \$ 6,856,276 |

United Way regularly reconciles cash and maintains a cash reserve for use as necessary. Excess cash is invested in certificates of deposit with staggering maturity dates.

The endowment funds consist of donor-restricted endowments and funds designated by the board as endowments. Income from donor-restricted endowments is restricted for specific purposes, with the exception of the amounts available for general use. Donor-restricted endowment funds are not available for general expenditure. The board-designated operating endowment was \$1,930,042 and \$1,758,428 as of December 31, 2021 and 2020, respectively. The endowment is subject to an annual spending rate as described in Note 1. Although UWMC does not intend to spend from this board-designated endowment, these amounts could be made available if necessary.

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Note 3 – Pledges and Other Support

The composition of pledges receivable is as follows at December 31:

| | <u>2021</u> | <u>2020</u> |
|---|----------------------------|----------------------------|
| Annual campaign | \$ 4,976,576 | \$ 5,258,095 |
| Out of area pledges | 2,008,761 | 1,870,449 |
| Pledges for future campaigns | | |
| Pledge loss reserve | (174,180) | (184,033) |
| Pledge payments received | (2,955,856) | (2,370,671) |
| Current campaign pledges receivable | 3,855,301 | 4,573,840 |
| Prior year campaign pledges receivable, net allowance for uncollectible pledges of \$184,033 and \$170,055 respectively | 226,610 | 144,075 |
| Pledges receivable (net) | <u>\$ 4,081,911</u> | <u>\$ 4,717,915</u> |

Annually, UWMC estimates a pledge loss reserve for amounts that will not be collected. The amount is based on historical collection averages. A reserve is established for each pledge year and adjusted annually based on actual collections for the two subsequent pledge years.

UWMC is the processing United Way for several large regional and national employer campaigns. UWMC is responsible for collecting and paying out all employee payroll pledges for both the local and out-of-area campaigns for Dow. This change took place to adhere to United Way Worldwide best practices for processing United Ways and to increase operating efficiency for both UWMC and Dow.

Pledge activity for 2021 and 2020 is detailed as follows:

| | <u>2021</u> | <u>2020</u> |
|-------------------------------------|----------------------------|----------------------------|
| Balance, beginning of year | \$ 4,717,915 | \$ 4,466,081 |
| Less collections | (7,493,480) | (6,544,980) |
| Add new pledges | 6,985,337 | 7,128,544 |
| Write off of prior campaign pledges | (123,736) | (316,000) |
| Change in pledge loss reserve | (4,125) | (15,730) |
| Balance, end of year | <u>\$ 4,081,911</u> | <u>\$ 4,717,915</u> |

Activity of the pledge loss reserves for the campaign years as of December 31, 2021 and 2020:

| <u>Campaign Year</u> | <u>2020/2021</u> | <u>2019/2020</u> |
|--------------------------------|----------------------------|----------------------------|
| Original reserve | <u>\$ 184,033</u> | <u>\$ 170,055</u> |
| Original pledge amount | <u>\$ 7,128,544</u> | <u>\$ 7,563,661</u> |
| Loss % as of December 31, 2021 | 2.58% | 2.25% |

No adjustments were made to the original reserves for the 2020/2021 and 2019/2020 campaign years.

Note 4 – Conditional Promises to Give

UWMC received a conditional promise to give of \$500,000 from a local foundation. Payment of the \$500,000 is contingent upon UWMC members who maintain their giving level, increase their giving level, or are new donors in the 2022-2023 campaign year. The foundation will match 50% for each qualifying member up to a total of \$500,000 for 2022. UWMC must report the donor's name, amount given and amount received at the end of the campaigns in order to receive the funds.

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Note 5 – Unconditional Promises to Give

The Eleanor Currie Lead Trust and Frank and Jean Popoff Lead Trust are recognized as an unconditional promises to give at a net amount of \$77,289 and \$81,065 as of December 31, 2021 and 2020, respectively. These unconditional promises to give are recorded as follows as of December 31:

| | <u>2021</u> | <u>2020</u> |
|--------------------------------------|-------------------------|------------------|
| Receivable in less than one year | \$ 29,321 | \$ 23,604 |
| Receivable in one to five years | <u>53,304</u> | <u>65,123</u> |
| Total unconditional promises to give | 82,625 | 88,727 |
| Less discounts to net present value | <u>(5,336)</u> | <u>(7,662)</u> |
| Net unconditional promises to give | <u>\$ 77,289</u> | <u>\$ 81,065</u> |
| Current | \$ 29,321 | \$ 23,604 |
| Long-term | <u>47,968</u> | <u>57,461</u> |
| Net unconditional promises to give | <u>\$ 77,289</u> | <u>\$ 81,065</u> |

The discount rate used on long-term promises to give is 4%. The final payment is due in 2025 for the Eleanor Currie Lead Trust and 2023 for the Frank and Jean Popoff Lead Trust.

Note 6 – Investments

Investments are stated at fair value and consist of the following amounts at December 31:

| | <u>2021</u> | <u>2020</u> |
|-----------------------------------|----------------------------|---------------------|
| Operating | | |
| Certificates of deposits | <u>\$ 523,515</u> | <u>\$ 522,114</u> |
| Endowment and similar funds | | |
| United Way Endowment Fund | 2,406,413 | 2,234,800 |
| Barstow-Currie Building Endowment | 314,725 | 292,782 |
| Strosacker Center Endowment | 1,132,257 | 1,052,205 |
| Gerstacker Endowment | <u>1,582,094</u> | <u>1,502,332</u> |
| Total endowment and similar funds | <u>5,435,489</u> | <u>5,082,119</u> |
| Total investments - all funds | <u>\$ 5,959,004</u> | <u>\$ 5,604,233</u> |

Investments by type are composed of the following as of December 31:

| | <u>Fair Value</u> | |
|-------------------------|----------------------------|---------------------|
| | <u>2021</u> | <u>2020</u> |
| Certificates of deposit | \$ 523,515 | \$ 522,114 |
| Money market | 804,517 | 685,591 |
| Fixed income | 630,848 | 646,078 |
| Equity mutual funds | 3,828,659 | 3,582,673 |
| Equity securities | <u>171,465</u> | <u>167,777</u> |
| Total investments | <u>\$ 5,959,004</u> | <u>\$ 5,604,233</u> |

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Restrictions on investments are as follows as of December 31:

| | 2021 | 2020 |
|--|---------------------|--------------|
| Without donor restrictions | | |
| Board-designated funds functioning as endowment | \$ 1,930,042 | \$ 1,758,428 |
| With donor restrictions | | |
| Purpose restrictions | | |
| Current fund | 523,515 | 522,114 |
| Gerstacker Endowment Fund | 1,173,555 | 1,093,793 |
| Barstow-Currie Building Endowment Fund | 314,725 | 292,782 |
| Strosacker Center Endowment Fund | 1,132,256 | 1,052,205 |
| | 3,144,051 | 2,960,894 |
| Perpetual in nature | | |
| United Way Endowment Fund | 476,372 | 476,372 |
| Gerstacker Endowment Fund | 408,539 | 408,539 |
| | 884,911 | 884,911 |
| Total | \$ 5,959,004 | \$ 5,604,233 |

Investment income is composed of the following as of December 31:

| | 2021 | 2020 |
|--------------------------------------|-------------------|------------|
| Dividends | \$ 142,946 | \$ 59,952 |
| Interest | 3,515 | 14,265 |
| Realized gain on sale of investments | - | 33,366 |
| Unrealized gain on investments | 234,446 | 625,191 |
| Investment fees | (12,145) | (10,765) |
| Total income | \$ 368,762 | \$ 722,009 |

Following is an explanation of various endowments used by United Way:

Barstow-Currie Building Endowment Fund

This fund was created in 1995 through a grant from the Barstow Foundation. Fund assets are accumulated and expended exclusively for major repairs and replacements at the Barstow-Currie building. Spending policy is the same as for the Strosacker Center Endowment Fund.

Strosacker Center Endowment Fund

This fund was created in 1991 through a grant from the Charles J. Strosacker Foundation. Fund income is accumulated and expended as needed exclusively for major repairs and replacements at the Strosacker Center facilities. The amount accrued as spendable each year is the greater of annual income or one-half the five-year average total return; subject only to preservation of the inflation-adjusted value of the original gifts.

Gerstacker Endowment Fund

This fund represents prior years' stock gifts in which the donors have stipulated that the principal be maintained, with only the income from the principal available for the United Way operations. Board designated portion of this fund is without donor restrictions.

United Way Endowment Fund

During 2003 portions of other endowment funds without donor restrictions were designated by the United Way Board to create the United Way Endowment Fund. Also, proceeds from the sale of the Chippewa Cabin property were designated to this fund. It is intended that future donor-restricted gifts of endowment will be added to this fund. Board-designated portions of this fund are without donor restrictions and the Board has the right at any time to expend fund principal.

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

George Romney United Way of Midland County Volunteer Center Endowment

The George Romney United Way of Midland County Volunteer Center Endowment is held at the Midland Area Community Foundation and provides funds for operational support of the designated community Volunteer Center. Because the Foundation has variance power over the funds and could use these funds for other purposes, the endowment principle is not included in the United Way's Statement of Financial Position. Distributions made from this endowment amounted to \$0 during the year ended December 31, 2021. The distributions are used to support Volunteer Center operations. The ending value of the endowment fund was \$1,034,625 and \$901,307 as of December 31, 2021 and 2020, respectively.

Change in Endowment and Similar Funds

| | Without Donor Restrictions | With Donor Restrictions | Total Net Endowment Assets |
|-------------------------------|----------------------------------|-------------------------------|----------------------------------|
| Endowment Funds | | | |
| Net assets, December 31, 2019 | \$ 1,444,038 | \$ 2,946,504 | \$ 4,390,542 |
| Contributions | - | - | - |
| Distributions | (3,303) | (27,129) | (30,432) |
| Investment income | 24,050 | 39,402 | 63,452 |
| Change in investment value | 293,643 | 364,914 | 658,557 |
| Net assets, December 31, 2020 | 1,758,428 | 3,323,691 | 5,082,119 |
| Distributions | - | (23,055) | (23,055) |
| Investment income | 60,113 | 81,866 | 141,979 |
| Change in investment value | 111,501 | 122,945 | 234,446 |
| Net assets, December 31, 2021 | <u>\$ 1,930,042</u> | <u>\$ 3,505,447</u> | <u>\$ 5,435,489</u> |

Note 7 – Property and Equipment

Property and equipment consisted of the following assets at December 31:

| | 2021 | 2020 |
|------------------------------------|---------------------|---------------------|
| Land | \$ 230,400 | \$ 230,400 |
| Building and building improvements | 494,337 | 488,697 |
| Camp Neyati | 932,969 | 932,969 |
| Furniture and equipment | 229,714 | 229,713 |
| Construction in progress | 40,589 | - |
| Total | <u>1,928,009</u> | 1,881,779 |
| Less: accumulated depreciation | <u>(842,073)</u> | <u>(773,636)</u> |
| Property and equipment (net) | <u>\$ 1,085,936</u> | <u>\$ 1,108,143</u> |

Depreciation expense for the years ended December 31, 2021 and 2020 was \$68,437 and \$67,366, respectively.

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Note 8 – Net Assets Released from Restrictions

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of the passage of time or other events specified by the donors as follows for the years ended December 31:

| | <u>2021</u> | <u>2020</u> |
|---|---------------------|---------------------|
| Purpose restrictions accomplished: | | |
| Prior campaign net assets released from restrictions | <u>\$ 4,784,197</u> | <u>\$ 4,397,363</u> |
| Other net assets released from restrictions | | |
| Amortization of discount on unconditional promises to give | \$ 23,606 | \$ 24,636 |
| Rise Together Fund for Disaster Relief Corporate Volunteer Manager and STEM Manager positions | 1,422,644 | 1,129,910 |
| Gift cards for identified occupations | 70,000 | 172,284 |
| Friendly connections | 64,600 | - |
| MLK Day Activation | 42,212 | - |
| Coleman food center | 41,700 | - |
| Building improvements and maintenance | 20,000 | - |
| | <u>23,055</u> | <u>27,129</u> |
| Total other net assets released from restrictions | <u>\$ 1,707,817</u> | <u>\$ 1,353,959</u> |

Note 9 – Net Assets With Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes and periods December 31:

| | <u>2021</u> | <u>2020</u> |
|--|---------------------|----------------------|
| Subject to the passage of time: | | |
| Future campaign funds and pledges collectible in next fiscal year: | | |
| 2021 activities | \$ - | \$ 4,784,197 |
| 2022 activities | 4,311,397 | - |
| Assets held under split interest agreements | <u>77,289</u> | <u>81,065</u> |
| Total subject to passage of time | <u>4,388,686</u> | <u>4,865,262</u> |
| Subject to expenditure for a specified purpose: | | |
| Rise Together Fund for Disaster Relief | 1,618,377 | 3,000,523 |
| CMH Online Portal | 9,985 | 9,985 |
| MLK Day Activation | 108,300 | 75,000 |
| GLBR Collaboration | 4,000 | 4,000 |
| STEM playground | 1,000 | 1,000 |
| Greenhill fire victims | <u>492</u> | <u>492</u> |
| Total subject to expenditure for specified purpose | <u>1,742,154</u> | <u>3,091,000</u> |
| Endowments: | | |
| Subject to endowment spending policy and appropriation, as well as purpose | | |
| Building repair and replacement | 2,620,536 | 2,438,780 |
| Perpetual in nature | <u>951,911</u> | <u>951,911</u> |
| Total endowments | <u>3,572,447</u> | <u>3,390,691</u> |
| Total | <u>\$ 9,703,287</u> | <u>\$ 11,346,953</u> |

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Note 10 – Revenue from Contracts with Customers

The following summarizes revenue by type for the years ended December 31:

| | <u>2021</u> | <u>2020</u> |
|---|---------------------|----------------------|
| Revenue from contracts with customers | \$ 119,114 | \$ 207,129 |
| Net campaign revenue | 4,250,127 | 4,660,957 |
| Designated pledges from other | | |
| United Ways | 61,270 | 123,240 |
| Change in value for lead trusts | 4,830 | 9,039 |
| Other public support | 307,308 | 4,116,303 |
| Interest, dividends and fees | 134,316 | 63,452 |
| Realized and unrealized investment gain | 234,446 | 658,557 |
| In-kind contributions | 5,222 | 3,020,547 |
| Grant revenue | 464,279 | 416,221 |
| Other income | 45,439 | 5,516 |
| | <u>\$ 5,626,351</u> | <u>\$ 13,280,961</u> |

There was no bad debt expenses for the years ended December 31, 2021 and 2020.

Revenue from contracts with customers for the years ended December 31, 2021 and 2020 consists of:

| | <u>2021</u> | <u>2020</u> |
|-----------------------------------|-------------------|-------------------|
| Revenue earned at a point in time | \$ 119,114 | \$ 175,922 |
| Revenue earned over time | - | 31,207 |
| | <u>\$ 119,114</u> | <u>\$ 207,129</u> |

Revenue earned at a point in time consists of pledge processing fees. United Way of Midland County provides national and area-wide pledge-processing support to certain organizations headquartered in Midland. Set pledge processing fees are applied to designated pledges and Out of Area Pledges for these other agencies at a set flat percentage of pledges. Performance obligations are met upon the pledge. The transaction price is the set fee percentage of the out of area and designated pledges. Revenue is recognized when pledges are made.

Revenue earned over time consists of Community Advancement Network and Employee Resource Network contracts. The Networks provide fee-based consulting and training services that improve nonprofit organizational effectiveness and efficiency. Contracts are established at the beginning of the projects based on expected hours. Performance obligations are met as hours are spent on the project. The transaction price is based on project hours at a set rate per hour. Revenue is recognized as hours on the project are incurred. The Networks were ended in 2020.

There were no contract assets or liabilities as of December 31, 2021 and 2020.

There were no changes in judgments related to revenue recognition for the years ended December 31, 2021 and 2020.

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Note 11 – Employee Retirement Plan

United Way has established a Simplified Employee Pension Plan (SEP-IRA) qualified under the terms of Section 408(k) of the Internal Revenue Code. Eligible employees are at least 21 years old, have worked at least one of the preceding five years, and have earned at least \$450 (indexed for inflation) during the year. In 2021 and 2020, contributions equivalent to 8% of gross earnings were made on behalf of all eligible full and part-time employees. Total plan contributions for the years ended December 31, 2021 and 2020, amounted to \$68,651 and \$55,211, respectively.

UWMC also allows employees to contribute to a Section 403(B) plan. This plan consists of employee contributions only; the UWMC does not contribute on the employee's behalf.

Note 12 – Payments to Affiliated Organizations

UWMC pays annual membership dues to United Way of America based on a percentage of net annual campaign pledges. The total amount paid to United Way of America was \$107,016 and \$63,936 for the years ended December 31, 2021 and 2020, respectively. UWMC also pays voluntary association support to the Michigan Association of United Ways. The total amount paid to the Michigan Association of United Ways was \$26,275 and \$24,293 for the years ended December 31, 2021 and 2020, respectively.

Note 13 – Supplemental Cash Flow Information

Non-cash transactions during the years ended December 31 are as follows:

| | <u>2021</u> | <u>2020</u> |
|-------------------------------------|-------------|-------------|
| Allowance for uncollectible pledges | \$ 174,180 | \$ 184,033 |
| Donated securities | 72,419 | 127,431 |

Cash paid for interest was \$0 for the years ended December 31, 2021 and 2020, respectively.

Note 14 – Fair Value Measurements

The following tables represent information about the United Way's assets measured at fair value on a recurring basis at December 31, 2021, and the valuation techniques used at the UWMC to determine those fair values.

In general, fair values determined by Level 1 inputs use quoted prices in active markets for identical assets that the UWMC has the ability to access.

Fair values determined by Level 2 inputs use other inputs that are observable, either directly or indirectly. These Level 2 inputs include quoted prices for similar asset in active markets, and other inputs such as interest rates and yield curves that are observable at commonly quoted intervals.

Level 3 inputs are unobservable inputs, including inputs that are available in situations where there is little, if any, market activity for the related asset.

In instances where inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in the entirety are categorized based on the lowest level input that is significant to the valuation. The United Way's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset.

United Way of Midland County
Notes to the Financial Statements
December 31, 2021
(With Summarized Comparative Information for 2020)

Disclosures concerning assets measured at fair value on a recurring basis are as follows as of December 31, 2021:

| | Fair Value Measurements using: | | |
|---------------------------|---------------------------------------|--|--|
| | Balance at December 31, 2021 | Quoted prices in Active Markets for Identical Assets (Level 1) | Significant Unobservable Inputs (Level 3) |
| Certificates of deposits | \$ 523,515 | \$ 523,515 | \$ - |
| Money market | 804,517 | 804,517 | - |
| Fixed income | 630,848 | 630,848 | - |
| Equity mutual funds | 3,828,659 | 3,828,659 | - |
| Equity securities | 171,465 | 171,465 | - |
| Split interest agreements | 77,289 | - | 77,289 |
| Total | \$ 6,036,293 | \$ 5,959,004 | \$ 77,289 |

Disclosures concerning assets measured at fair value on a recurring basis are as follows as of December 31, 2020:

| | Fair Value Measurements using: | | |
|---------------------------|---------------------------------------|--|--|
| | Balance at December 31, 2020 | Quoted prices in Active Markets for Identical Assets (Level 1) | Significant Unobservable Inputs (Level 3) |
| Certificates of deposits | \$ 522,114 | \$ 522,114 | \$ - |
| Money market | 685,591 | 685,591 | - |
| Fixed income | 646,078 | 646,078 | - |
| Equity mutual funds | 3,582,673 | 3,582,673 | - |
| Equity securities | 167,777 | 167,777 | - |
| Split interest agreements | 81,065 | - | 81,065 |
| Total | \$ 5,685,298 | \$ 5,604,233 | \$ 81,065 |

Changes in level 3 assets and liabilities at fair value on a recurring basis:

| | Eleanor Currie Lead Trust | Frank and Jean Popoff Lead Trust | Total Split Interest Agreements |
|--|---------------------------------|--|---------------------------------------|
| December 31, 2019 | \$ 82,424 | \$ 14,238 | \$ 96,662 |
| Total unrealized gains included in change in net assets | 6,101 | - | 6,101 |
| Net additions, purchases, sales and maturities | (14,636) | (10,000) | (24,636) |
| Other changes | 2,368 | 570 | 2,938 |
| December 31, 2020 | 76,257 | 4,808 | 81,065 |
| Total unrealized gains included in change in net assets | 2,504 | - | 2,504 |
| Net additions, purchases, sales and maturities | (18,606) | 10,000 | (8,606) |
| Other changes | 2,645 | (319) | 2,326 |
| December 31, 2021 | \$ 62,800 | \$ 14,489 | \$ 77,289 |

Split interest agreement assets categorized as Level 3 assets consist of beneficial interest in charitable lead trusts. The United Way estimates the fair value of these split interest agreement assets based upon the fair value of the assets in the trust unless the facts and circumstances indicate that the fair value would be different from the present value of estimated future distributions.

Both observable and unobservable inputs may be used to determine the fair value of positions classified as Level 3 assets.

As a result, the unrealized gains and losses for these assets presented in the tables above may include changes in the fair value that were attributable to both observable and unobservable inputs.

Supplementary Information

United Way of Midland County
Schedule of Grants and Allocations
For the Year Ended December 31, 2021
(With Summarized Comparative Information for 2020)

| | <u>2021</u> | <u>2020</u> |
|--|------------------|------------------|
| Agency allocations: | | |
| 211 Northeast Michigan | \$ 40,000 | \$ 40,000 |
| American Red Cross - Great Lakes Bay Chapter | 13,500 | 13,500 |
| Arnold Center | 90,000 | 90,000 |
| ARC of Midland | 146,000 | 96,000 |
| Big Brothers Big Sisters of Great Lakes Bay Region | 245,000 | 245,000 |
| Boy Scouts Water & Woods Field Service Council | 7,000 | 9,000 |
| Camp Fire USA Midland County Council | 48,000 | 48,000 |
| Camp Neyati (Midland Camping Council) | 98,000 | 98,000 |
| Cancer Services | 95,000 | 95,000 |
| Council on Domestic Violence & Sexual Assault (Shelterhouse) | 227,000 | 227,000 |
| Disability Network of MidMichigan | 40,000 | 40,000 |
| Family and Children's Service of Midland | 318,500 | 318,500 |
| Greater Midland Coleman Family Center | 128,000 | 128,000 |
| Greater Midland Community Center | 236,300 | 236,300 |
| Greater Midland North Family Center | 164,000 | 164,000 |
| Hidden Harvest | 35,000 | 35,000 |
| Home to Stay Housing Assistance Center | 158,000 | 158,000 |
| Legacy Center | 30,000 | 30,000 |
| Midland County Educational Services Agency | 15,000 | 15,000 |
| ROCK Center for Youth Development | 90,000 | 90,000 |
| Safe & Sound Child Advocacy Center | 61,000 | 61,000 |
| Senior Services | 91,000 | 91,000 |
| The Salvation Army | 215,000 | 215,000 |
| Ten-Sixteen Recovery Network | 130,000 | 140,000 |
| West Midland Family Center | 441,250 | 429,250 |
| | <u>3,162,550</u> | <u>3,112,550</u> |
| Total agency allocations | | |

United Way of Midland County
Schedule of Grants and Allocations
For the Year Ended December 31, 2021
(With Summarized Comparative Information for 2020)

| | <u>2021</u> | <u>2020</u> |
|--|---------------------|---------------------|
| Grants: | | |
| 211 Northeast Michigan | \$ 17,452 | \$ 10,000 |
| ARC of Midland | - | 10,000 |
| Arnold Center | - | 10,000 |
| Big Brothers Big Sisters of Great Lakes Bay Region | - | 5,000 |
| Black Girst Do Engineer Corporation | 1,000 | - |
| Camp Fire USA Midland County Council | - | 10,000 |
| Care Giving Network | - | 6,000 |
| City of Midland | 5,000 | - |
| Coleman Food Market | 82,088 | - |
| Cradles to Crayons | 5,000 | - |
| Disability Network of MidMichigan | - | 5,099 |
| Duality Performance Builders LLC | - | 810 |
| Family and Children's Services of MidMichigan | - | 16,575 |
| Great Lakes Bay Veteran's Coalition | 2,500 | - |
| Greater Midland Community Center | - | 9,370 |
| Habitat for Humanity Midland County | 6,480 | - |
| Hidden Harvest | 17,997 | 13,460 |
| Home to Stay Housing Assistance Center | 5,800 | 176,800 |
| Individuals | - | 68,101 |
| Listening Ear | 3,330 | - |
| Messiah Lutheran Church | - | 6,500 |
| Midland Area Community Foundation | 19,000 | 60,000 |
| Midland City Emergency Food Pantry | - | 11,400 |
| Other United Way agencies | - | 17,961 |
| ROCK Center for Youth Development | - | 3,240 |
| Rural Community Health Workers | - | 10,000 |
| West Midland Family Center | - | 2,912 |
| Total grants | <u>165,647</u> | <u>453,228</u> |
| Allocation and grants - current fund | <u>\$ 3,328,197</u> | <u>\$ 3,565,778</u> |